

# **ACTUALS FACTSHEET**

HISTORICAL FINANCIAL DATA

2022 to 2024 (Q3)

#### **Shipments and Inventory**

STELEANTIS	H1 '22	H2 '22	FY '22	Q1 '23	Q2 '23	H1 '23	Q3 '23	Q4 '23	H2 '23	FY '23	Q1 '24	Q2 '24	H1 '24	Q3 '24
Combined Shipments - excl. JVs (000 units) <sup>(1)</sup>	3,033	2,970	6,003	1,538	1,789	3,327	1,478	1,588	3,065	6,393	1,371	1,560	2,931	1,174
North America	959	902	1,861	509	514	1,023	470	410	880	1,903	407	431	838	299
Enlarged Europe	1,362	1,264	2,626	657	821	1,478	599	737	1,336	2,814	615	772	1,387	496
Middle East & Africa	199	227	426	131	170	301	139	176	315	616	154	119	273	104
South America	403	456	859	191	229	420	227	232	459	879	177	217	394	259
China and India & Asia Pacific	100	105	205	42	48	90	37	27	64	154	15	17	32	14
Maserati	10.2	15.7	25.9	8.4	6.9	15.3	5.3	6.0	11.3	26.6	3.3	3.2	6.5	2.1
Consolidated Shipments - excl. JVs (000 units) <sup>(1)</sup>	2,934	2,848	5,782	1,476	1,726	3,202	1,427	1,539	2,966	6,168	1,335	1,537	2,872	1,148
North America	959	902	1,861	509	514	1,023	470	410	880	1,903	407	431	838	299
Enlarged Europe	1,362	1,264	2,626	657	821	1,478	599	737	1,336	2,814	615	772	1,387	496
Middle East & Africa	138	145	283	83	125	208	105	130	235	443	118	96	214	78
South America	403	456	859	191	229	420	227	232	459	879	177	217	394	259
China and India & Asia Pacific	62	65	127	28	30	58	20	24	44	102	15	17	32	14
Maserati	10.2	15.7	25.9	8.4	6.9	15.3	5.3	6.0	11.3	26.6	3.3	3.2	6.5	2.1
	June '22	Dec. '22		March '23	June '23		Sept. '23	Dec. '23			March '24	June '24		Sept. '24
Total inventory - excl. JVs (000 units) <sup>(1)</sup>	845	1,074		1,302	1,374		1,387	1,459			1,393	1,408		1,330
of which STLA property (incl. own dealers)	141	230		384	320		387	331			423	340		374
of which independent dealers	704	844		918	1,054		999	1,128			970	1,068		956

(1) Combined shipments include shipments by Company's consolidated subsidiaries and unconsolidated joint ventures, whereas Consolidated shipments only include shipments by Company's consolidated subsidiaries. This includes the vehicles produced by our joint ventures and associates (including Leapmotor) which are distributed by our consolidated subsidiaries. In addition to the volumes included in consolidated shipments, combined shipments also includes the vehicles distributed by our joint ventures (such as Tofas). Figures by segments may not add up due to rounding. China shipments from DPCA are no longer included in Combined shipments as of November 2023; prior periods have not been restated.

#### IFRS GAAP Income Statement

STELLANTIS	H1 '22	H2 '22	FY '22	Q1 '23	Q2 '23	H1 '23	Q3 '23	Q4 '23	H2 '23	FY '23	Q1 '24	Q2 '24	H1 '24	Q3 '24
Net revenues (EUR M)	87,999	91,593	179,592	47,235	51,133	98,368	45,136	46,040	91,176	189,544	41,697	43,320	85,017	32,960
North America	42,443	43,032	85,475	22,772	23,144	45,916	21,523	19,061	40,584	86,500	19,291	19,062	38,353	12,425
Enlarged Europe	31,319	31,992	63,311	16,106	18,755	34,861	14,124	17,613	31,737	66,598	14,051	15,918	29,969	12,482
Middle East & Africa	3,039	3,414	6,453	2,166	2,532	4,698	3,021	2,841	5,862	10,560	2,687	2,318	5,005	1,892
South America	7,233	8,387	15,620	3,523	4,040	7,563	4,285	4,210	8,495	16,058	3,466	3,901	7,367	4,215
China and India & Asia Pacific	2,152	2,353	4,505	981	1,005	1,986	705	837	1,542	3,528	525	547	1,072	426
Maserati	941	1,379	2,320	691	618	1,309	496	530	1,026	2,335	313	318	631	195
Others	872	1,036	1,908	996	1,039	2,035	982	948	1,930	3,965	1,364	1,256	2,620	1,325
Operating income (EUR M)	10,376	9,900	20,276			13,541			8,835	22,376			6,639	
Net financial expenses/(income) (EUR M)	431	337	768			-69			27	-42			-350	
Profit before taxes (EUR M)	9,945	9,563	19,508			13,610			8,808	22,418			6,989	
Tax expense (EUR M)	1,985	744	2,729			2,692			1,101	3,793			1,342	
Net profit (EUR M)	7,960	8,819	16,779			10,918			7,707	18,625			5,647	
Diluted EPS (EUR M)	2.47		5.31			3.45				5.94			1.86	

#### Adjusted Income Statement

STELLANTIS	H1 '22	H2 '22	FY '22	Q1 '23	Q2 '23	H1 '23	Q3 '23	Q4 '23	H2 '23	FY '23	Q1 '24	Q2 '24	H1 '24	Q3 '24
Net revenues (EUR M)	87,999	91,593	179,592	47,235	51,133	98,368	45,136	46,040	91,176	189,544	41,697	43,320	85,017	32,960
North America	42,443	43,032	85,475	22,772	23,144	45,916	21,523	19,061	40,584	86,500	19,291	19,062	38,353	12,425
Enlarged Europe	31,319	31,992	63,311	16,106	18,755	34,861	14,124	17,613	31,737	66,598	14,051	15,918	29,969	12,482
Middle East & Africa	3,039	3,414	6,453	2,166	2,532	4,698	3,021	2,841	5,862	10,560	2,687	2,318	5,005	1,892
South America	7,233	8,387	15,620	3,523	4,040	7,563	4,285	4,210	8,495	16,058	3,466	3,901	7,367	4,215
China and India & Asia Pacific	2,152	2,353	4,505	981	1,005	1,986	705	837	1,542	3,528	525	547	1,072	426
Maserati	941	1,379	2,320	691	618	1,309	496	530	1,026	2,335	313	318	631	195
Others	872	1,036	1,908	996	1,039	2,035	982	948	1,930	3,965	1,364	1,256	2,620	1,325
Adjusted operating income (EUR M) <sup>(1)(4)</sup>	12,727	11,290	24,017			14,126			10,217	24,343			8,463	
North America	7,683	6,304	13,987			8,027			5,271	13,298			4,366	
Enlarged Europe	3,230	2,988	6,218			3,725			2,794	6,519			2,060	
Middle East & Africa	529	659	1,188			1,218			1,285	2,503			1,047	
South America	1,002	1,046	2,048			1,075			1,294	2,369			1,150	
China and India & Asia Pacific	269	372	641			294			208	502			57	
Maserati	62	139	201			121			20	141			-82	
Others	-48	-218	-266			-334			-655	-989			-135	
Adjusted operating income margin (%) <sup>(2)</sup>	14.5%	12.3%	13.4%			14.4%			11.2%	12.8%			10.0%	
North America (%)	18.1%	14.6%	16.4%			17.5%			13.0%	15.4%			11.4%	
Enlarged Europe (%)	10.3%	9.3%	9.8%			10.7%			8.8%	9.8%			6.9%	
Middle East & Africa (%)	17.4%	19.3%	18.4%			25.9%			21.9%	23.7%			20.9%	
South America (%)	13.9%	12.5%	13.1%			14.2%			15.2%	14.8%			15.6%	
China and India & Asia Pacific (%)	12.5%	15.8%	14.2%			14.8%			13.5%	14.2%			5.3%	
Maserati (%)	6.6%	10.1%	8.7%			9.2%			1.9%	6.0%			-13.0%	
Others (%)	-5.5%	-21.0%	-13.9%			-16.4%			-33.9%	-24.9%			-5.2%	
Adjusted Diluted EPS <sup>(3)</sup>			5.99			3.61				6.42			2.36	

(1), (2), (3) : See Footnotes in Appendix page

(4) Share of the profit of equity method investees is included in our Operating Income and Adjusted Operating Income effective January 1, 2023; Comparatives for 2022 have been adjusted accordingly

### **Other Metrics and KPIs**

STELLANTIS	H1 '22	H2 '22	FY '22	H1 '23	H2 '23	FY '23	H1 '24	
Industrial net financial position (EUR M) <sup>(4)</sup>	22,054		25,705	29,797		29,487	22,227	
Industrial free cash flows (EUR M) <sup>(5)</sup>	5,319	5,500	10,819	8,655	4,203	12,858	-392	
Change in working capital (EUR M)	-2,801	-1,680	-4,481	-2,756	-2,716	-5,472	-4,089	
Capital expenditures and capitalized R&D expenditures and change in amounts payable on property, plant and equipment and intangible assets for industrial activities (EUR M) <sup>(1)</sup>		4,550	8,938	4,196	4,835	9,031	5,438	
R&D expenditures expensed (EUR M) Total Capex and R&D spend for industrial activities (EUR M)	1,605 5,993	1,628 6,178	3,233	1,631 5,827	1,669 6,504	3,300 12,331	1,542 6,980	
	5,555	0,0	,			.2,001	,	As of Oct. 2nd
Dividends paid (EUR M)	3,353		3,353	4,208		4,208	4,651	4,651
Stock repurchases (EUR M)	0		923	674		2,434	2,000	3,000
Total Capital returned to shareholders (EUR M)	3,353		4,276	4,882		6,642	6,651	7,651
Stock repurchases (number)		69,125,544	69,125,544	44,526,612	97,563,685	142,090,297	92,120,409	164,161,741
Period end outstanding shares (number)	3,143,904,381		3,144,246,685	3,116,056,445		3,023,099,039	2,941,629,705	
Weighted average number of shares outstanding for diluted earnings per share in the period (number)	3,228,051,000		3,163,959,000	3,163,807,000		3,132,458,000	3,024,450,000	
Industrial available liquidity (EUR M)	59,728		61,316	63,884		61,056	53,902	

(1) Capex corresponds to the aggregate of (1) investments in property, plant and equipment and intangible assets for industrial activities and (2) change in amounts payable on property, plant and equipment and intangible assets for industrial activities in the Statement of Cash Flows by activity

(4), (5): See Footnotes in Appendix page

#### NOTES

(1) Adjusted operating income/(loss) excludes from Net profit/(loss) adjustments comprising restructuring and other termination costs, impairments, asset write-offs, disposals of investments and unusual operating income/(expense) that are considered rare or discrete events and are infrequent in nature, as inclusion of such items is not considered to be indicative of the Company's ongoing operating performance, and also excludes Net financial expenses/(income) and Tax expense/(benefit).

Unusual operating income/(expense) are impacts from strategic decisions, as well as events considered rare or discrete and infrequent in nature, as inclusion of such items is not considered to be indicative of the Company's ongoing operating performance. Unusual operating income/(expense) includes, but may not be limited to: impacts from strategic decisions to rationalize Stellantis' core operations; facility-related costs stemming from Stellantis' plans to match production capacity and cost structure to market demand, and convergence and integration costs directly related to significant acquisitions or mergers. (2) Adjusted operating income/(loss) margin is calculated as Adjusted operating income/(loss) divided by Net revenues.

(3) Adjusted diluted earnings per share ("EPS") is calculated by adjusting Diluted earnings per share from operations for the post-tax impact per share of the same items

excluded from Adjusted operating income as well as tax expense/(benefit) items that are considered rare or infrequent, or whose nature would distort the presentation of the ongoing tax charge of the Company. We believe this non-GAAP measure is useful because it also excludes items that we do not believe are indicative of the Company's ongoing operating performance and provides investors with a more meaningful comparison of the Company's ongoing quality of earnings. Adjusted diluted EPS should not be considered as a substitute for Basic earnings per share, Diluted earnings per share from operations or other methods of analyzing our quality of earnings as reported under IFRS.

4) Industrial net financial position is calculated as Debt plus derivative financial liabilities related to industrial activities less (i) cash and cash equivalents, (ii) financial securities that are considered liquid, (iii) current financial receivables from the Company or its jointly controlled financial services entities and (iv) derivative financial assets and collateral deposits. Therefore, debt, cash and cash equivalents and other financial assets/ liabilities pertaining to Stellantis' financial services entities are excluded from the computation of the Industrial net financial position. Industrial net financial position includes the Industrial net financial position classified as held for sale.

(5) Industrial free cash flows is our key cash flow metric and is calculated as Cash flows from operating activities less: (i) cash flows from operating activities from discontinued operations; (ii) cash flows from operating activities related to financial services, net of eliminations; (iii) investments in property, plant and equipment and intangible assets for industrial activities; (iv) contributions of equity to joint ventures and minor acquisitions of consolidated subsidiaries and equity method and other investments; and adjusted for: (i) net intercompany payments between continuing operations and discontinued operations; (ii) proceeds from disposal of assets and (iii) contributions to defined benefit pension plans, net of tax. The timing of Industrial free cash flows may be affected by the substantive timing of monetization of receivables, factoring and the payment of accounts payables, as well as changes in other components of working capital, which can vary from period to period due to, among other things, cash management initiatives and other factors, some of which may be outside of the Company's control.

(6) Combined shipments include shipments by Company's consolidated subsidiaries and unconsolidated joint ventures, whereas Consolidated shipments only include shipments by Company's consolidated subsidiaries. This includes the vehicles produced by our joint ventures and associates (including Leapmotor) which are distributed by our consolidated subsidiaries. In addition to the volumes included in consolidated shipments, combined shipments also includes the vehicles distributed by our joint ventures (such as Tofas). Figures by segments may not add up due to rounding. China shipments from DPCA are no longer included in Combined shipments as of November 2023; prior periods have not been restated.

Six months ended June 30, 2022	North Americ	ca Enlarged Europe	Middle East Africa	& South America	China and India & Asia Pacific	Maserati	Other activities	Unallocated items & eliminations	Stellantis
					(€ million)				
Net revenues from external customers	€ 42,44	2 € 31,27	5 € 3,03	9 € 7,233	€ 2,150	€ 943	€ 903	€ 14 €	87,999
Net revenues from transactions with other segments		1	44		2	(2)	610	(655) €	: <u> </u>
Net revenues	42,44	3 31,3	19 3,0	39 7,233	2,152	941	1,513	(641) €	87,999
								,	7 000
Net profit/(loss)								•	- <b>,</b>
Tax expense/(benefit)								ŧ	- ,
Net financial expenses/(income)								<u> </u>	
Operating income/(loss) <sup>(1)</sup>									10,376
Adjustments:									
Restructuring and other costs, net of reversals <sup>(2)</sup>	15	67 6	19 .	- 33		_	29	— <del>(</del>	E 838
CAFE penalty rate <sup>(3)</sup>	66	60	_ ·		·	_	_	_ €	E 660
Takata recall campaign <sup>(4)</sup>	-	- 5	38	22 2	2 —	—	—	_ €	562
Impairment of GAC-Stellantis JV <sup>(5)</sup>	-				297	—	—	_ €	297
Patents litigation <sup>(6)</sup>	ç	)3	40 ·	_	· —	-	-	_ €	E 134
Impairment expense and supplier obligations	1	8	4	- 45	;	_	_	— €	67
Other <sup>(7)</sup>	(62	2) (21	0)		· (1)	_	66	— <del>(</del>	E (207)
Total adjustments	86	6 9	<b>9</b> 1 :	22 81	296	—	95	— <u>•</u>	2,351
Adjusted operating income, as adjusted <sup>(1)</sup>	7,68	3 3,2	30 5	29 1,002	269	62	128	(176) €	12,727
Share of profit/(loss) of equity method investees, excluding adjustments <sup>(1)</sup>	-	- (3	7)	57 —	. (317)	-	353	= €	56
Adjusted operating income, as reported	7,68	3 3.2	37 d'	72 1,002	289	62	(225)	(176) €	E 12,374
Add: Share of profit/(loss) of equity method investees	-	- (3		57 —	(0.17)		353	. ,	,
Adjustments:									
Impairment of GAC-Stellantis JV <sup>(5)</sup>	-				297	_	_	— <del>(</del>	297
Adjusted operating income, as adjusted <sup>(1)</sup>	7,68	3 3,2	30 5	29 1,002	269	62	128	(176) €	12,727

(1) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income effective January the six months ended June 30, 2022, have been adjusted accordingly

(2) Primarily related to workforce reductions mainly in Enlarged Europe, North America and South America

(3) Increase in provision related to Model Year 2019 - 2021 CAFE penalty rate adjustment

(4) Extension of Takata airbags recall campaign in Enlarged Europe, Middle East & Africa and South America

(5) Relates to the full impairment of our equity method investment and includes write off of balances relating to loan receivables, trade receivables and capitalized development expenditures

(6) Provision related to litigation by certain patent owners related to the use of certain technologies in prior periods

(7) Mainly related to release of litigation provisions, changes in ownership of equity method investments, partially offset by net losses on disposals

FY 2022	North America	Enlarged Europe	Middle East & Africa	South America	China and India & Asia Pacific	Maserati	Other activities	Unallocated items & eliminations	Stellantis
			a a 150 a	15 0 10	(€ million)				
Net revenues from external customers	€ 85,474 €	63,226	€ 6,453 €	15,640	€ 4,500 €	2,322 €	1,953	€ 24 €	179,592
Net revenues from transactions with other segments	1	85	—	(20)	5	(2)	1,216	(1,285)	i —
Net revenues	85,475	63,311	6,453	15,620	4,505	2,320	3,169	(1,261)	E 179,592
Net profit/(loss)									E 16,779
Tax expense/(benefit)									2,729
Net financial expenses/(income)									E 768
Operating income/(loss) <sup>(1)</sup>								-	20,276
Adjustments:								-	· · ·
Restructuring costs and other costs, net of reversals <sup>(2)</sup>	56	1,020	—	36	_	2	30	_ (	E 1,144
Takata recall campaign <sup>(3)</sup>	382	545	22	2	_	_	_	_ (	E 951
CAFE penalty rate <sup>(4)</sup>	660	_	_	_	_	_	_	_ (	E 660
Change in estimate of non-contractual warranties <sup>(5)</sup>	_	294	14	3	3	_	_	_ (	E 314
Impairment of GAC-Stellantis JV <sup>(6)</sup>	_	_	_	_	297	_	_	_ (	E 297
Impairment expense and supplier obligations <sup>(7)</sup>	99	92	_	45	_	_	_	1 (	237
Patents litigation <sup>(8)</sup>	93	40	_	1	_	_	_	_ (	E 134
Write down of FCA Bank investment <sup>(9)</sup>	_	_	_	_	_	_	133	_ (	E 133
Other <sup>(10)</sup>	(24)	(232)	(1)	62	36	_	27	3 (	E (129)
Total adjustments	1,266	1,759	35	149	336	2	190	4 (	3,741
Adjusted operating income	13,987	6,218	1,188	2,048	641	201	179	(445)	E 24,017
Share of profit/(loss) of equity method investees, excluding adjustments <sup>(1)</sup>	(2)	(75)	110	_	(310)	—	541	- 0	E 264
Adjusted operating income, as reported	13,989	6,293	1,078	2,048	654	201	(495)	(445)	23,323
Add: Share of profit/(loss) of equity method investees	(2)	(75)	110	_	(310)		541	_ (	E 264
Adjustments:									
Impairment of GAC-Stellantis JV <sup>(6)</sup>	_	_	_	_	297	_	_	_ (	£ 297
Write down of FCA Bank investment <sup>(9)</sup>		_	—	_	_	_	133	- (	E 133
Adjusted operating income, as adjusted <sup>(1</sup>	) 13,987	6,218	1,188	2,048	641	201	179	(445)	£ 24,017

(1) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income

(2) Primarily related to workforce reductions, mainly in Enlarged Europe, North America and South America

(3) Extension of Takata airbags recall campaign

(4) Increase in provision related to Model Year 2019 - 2021 CAFE penalty rate adjustment

(5) Further refinements in estimate for warranty costs incurred after the contractual warranty period

(6) Relates to the full impairment of our equity method investment and includes write off of balances relating to loan receivables, trade receivables and capitalized development expenditures

(7) Primarily impairment expense in Enlarged Europe, mainly related to Russia, as well as North America and South America

(8) Provision related to litigation by certain patent owners related to the use of certain technologies in prior periods

(9) Write down of FCA Bank investment associated with the reorganization of our financial services activities in Europe

(10) Mainly related to release of litigation provisions, changes in ownership of equity method investments, partially offset by net losses on disposals

Six months ended June 30, 2023	North America	Enlarged Europe	Middle East & Africa	South America	China and India & Asia Pacific	Maserati	Other activities	Unallocated items & eliminations	Stellantis
					(€ million)				
Net revenues from external customers	€ 45,916 €	34,811 €	4,698 €	7,609 €	€ 1,985 €	1,310 €	2,023	€ 16 €	98,368
Net revenues from transactions with other segments	_	50	_	(46)	1	(1)	451	(455) 📢	e —
Net revenues	45,916	34,861	4,698	7,563	1,986	1,309	2,474	(439)	98,368
Net profit/(loss)								4	E 10,918
Tax expense/(benefit)									2,692
Net financial expenses/(income)									E (69)
Operating income/(loss) <sup>(1)</sup>								•	E 13,541
Adjustments:								-	
Restructuring and other costs, net of reversals <sup>(2)</sup>	314	252	—	14	—	—	14	— (	£ 594
Reorganization of financial services <sup>(3)</sup>	_	_	_	_	_	_	140	_ (	E 140
Impairment expense and supplier obligations <sup>(4)</sup>	(2)	_	_	_	16	_	_	_ (	E 14
Takata airbags recall campaign, net of recoveries	_	(84)	26	(1)	4	_	_	_ (	E (55)
Other <sup>(5)</sup>	(80)	29	—	2	(15)	_	(46)	2 (	E (108)
Total adjustments	232	197	26	15	5	_	108	2 (	E 585
Adjusted operating income	8,027	3,725	1,218	1,075	294	121	(126)	(208)	14,126
Share of profit of equity method investees, excluding adjustments <sup>(1)</sup>	_	(45)	84	(2)	13	_	243	= (	E 293

(1) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income

(2) Primarily related to workforce reductions

(3) Net costs associated with the reorganization of our financial services activities in Europe

(4) Related to impairments, net of reversals

(5) Mainly related to gains on disposals of investments

FY 2023	Nor	th America	Enlarged Europe		dle East & Africa	South America		China and Idia & Asia Pacific	N	laserati		Other activities	it	allocated tems & ninations	Stellantis
							(	(€ million)							
Net revenues from external customers	€	86,498 €	66,444	€	10,560 €	16,148	€	3,526	€	2,335	€	4,207	€	(174)€	189,544
Net revenues from transactions with other segments		2	154		_	(90)		2		_		1,004		(1,072)€	—
Net revenues		86,500	66,598		10,560	16,058		3,528		2,335		5,211		(1,246) €	189,544
Net profit/(loss)														€	18,625
Tax expense/(benefit)														€	3,793
Net financial expenses/(income)														€	(42)
Operating income/(loss) <sup>(1)</sup>														€	22,376
Adjustments:															
Restructuring and other costs, net of reversals <sup>(2)</sup>		650	475		_	14		1		1		20		— €	1,161
Collective agreements related costs <sup>(3)</sup>		428	_		_	_		_		_		_		—€	428
Argentina currency devaluation <sup>(4)</sup>		_	_		_	302		_		_		_		— €	302
Impairment expense and supplier obligations <sup>(5)</sup>		—	47		_	_		154		_		_		— €	201
Reorganization of financial services <sup>(6)</sup>		_	_		_	_		_		_		76		—€	76
Takata recall campaign		_	(44)		30	_		4		_		_		— €	(10)
Patents litigation <sup>(7)</sup>		(20)	(40)		_	(1)		_		_		_		— €	(61)
Gains on disposal of equity investments and other assets <sup>(8)</sup>		(65)	(40)		_	_		(57)		_		(39)		— €	(201)
Other		40	99		1	(43)		(18)		_		(15)		7€	71
Total adjustments		1,033	497		31	272		84		1		42		7€	1,967
Adjusted operating income		13,298	6,519		2,503	2,369		502		141		(322)		(667) €	24,343
Share of profit/(loss) of equity method investees, excluding adjustments <sup>(1)</sup>		(6)	(139)		192	16		18		-		410		— €	491

(1) Share of the profit of equity method investees is included in our Operating income and Adjusted operating income

(2) Primarily related to workforce reductions and includes €243 million relating to the new collective bargaining agreements in North America

(3) Primarily related to past service costs arising from employee benefit plan amendments related to the new collective bargaining agreements in North America. Total cost of €671 million is comprised of €243 million in Restructuring and other costs, net of reversals and 428 in Collective bargaining agreements costs

(4) Impact of the December 2023 devaluation of the Argentine Peso from the new government's economic policies, comprised of €(197) million in Net revenues, €(147) million in Cost of revenues, and €420 million in Selling, general and other costs

(5) Related to impairments, mainly impairment of research and development assets in China and India & Asia Pacific, and impairment of certain platform assets in Enlarged Europe

(6) Net costs associated with the reorganization of our financial services activities in Europe

(7) Reversal of provisions related to litigation by certain patent owners related to the use of certain technologies in prior periods

(8) Mainly related to gains on disposals of investments and of fixed assets

Six months ended June 30, 2024	North America	Enlarged Europe	Middle East & Africa	South America	China and India & Asia Pacific	Maserati	Other activities	Unallocated items & eliminations	Stellantis
					(€ million)				
Net revenues from external customers	€ 38,351 €	29,848 €	€ 5,005 €	7,373	€ 1,071 €	631 •	€ 2,511	€ 227 4	€ 85,017
Net revenues from transactions with other segments	2	121	—	(6)	1	_	397	(515)	€ —
Net revenues	38,353	29,969	5,005	7,367	1,072	631	2,908	(288)	€ 85,017
Net profit/(loss)								4	€ 5,647
Tax expense/(benefit)								4	€ 1,342
Net financial expenses/(income)								4	€ (350)
Operating income/(loss)								4	€ 6,639
Adjustments:								_	
Restructuring and other costs, net of reversals <sup>(1)</sup>	48	1,087	_	9	_	25	43		€ 1,212
Impairment expense and supplier obligations, net of reversals <sup>(2)</sup>	2	43	—	—	11	324	8	•	€ 388
Takata airbags recall campaign, net of recoveries	—	74	4	1	_	—	—	_ •	E 79
Other <sup>(3)</sup>	119	2	_	29	1	_	(21)	15 •	€ 145
Total adjustments	169	1,206	4	39	12	349	30	15 •	€ 1,824
Adjusted operating income	4,366	2,060	1,047	1,150	57	(82)	(59)	(76)	€ 8,463
Share of profit of equity method investees, excluding adjustments	(4)	(90)	73	(10)	(51)	—	163	(	€ 81

(1) Primarily related to workforce reductions

(2) Primarily related to certain platform assets in Maserati and Enlarged Europe, net of reversal
 (3) Primarily related to costs to support the workforce during the transformation of a plant in North America

# Adjusted diluted EPS reconciliation

	Six months end	ed June 30,	Years ended De	cember 31,
(€ million except otherwise noted)	2024	2023	2023	2022
Net profit attributable to owners of the parent	5,624	10,923	18,596	16,799
Weighted average number of shares outstanding (000)	3,002,791	3,137,744	3,107,725	3,140,089
Number of shares deployable for share-based compensation (000)	21,659	26,063	24,733	23,870
Weighted average number of shares outstanding for diluted earnings per share (000)	3,024,450	3,163,807	3,132,458	3,163,959
Diluted earnings per share (A) (€/share)	1.86	3.45	5.94	5.31
Adjustments, per above	1,824	585	1,967	3,741
Tax impact on adjustments	(316)	(66)	(452)	(733)
Unusual items related to income taxes				(851)
Total adjustments, net of taxes	1,508	519	1,515	2,157
Impact of adjustments above, net of taxes, on Diluted earnings per share from continuing operations (B) (€/share)	0.50	0.16	0.48	0.68
Adjusted Diluted earnings per share (€/share) (A+B)	2.36	3.61	6.42	5.99

# Industrial Net Financial Position reconciliation

	Six months ende	ed June 30,	Years ended December 3		
(€ million)	2024	2023	2023	2022	
Debt	(32,174)	(29,467)	(29,463)	(27,153)	
Current financial receivables from jointly-controlled financial services companies	1,245	985	767	321	
Derivative financial assets/(liabilities), net and collateral deposits	6	14	20	52	
Financial securities	6,619	3,940	6,089	3,527	
Cash and cash equivalents	36,325	48,978	43,669	46,433	
Industrial Net Financial Position Classified as Held for sale	(59)	_	109	54	
Net financial position	11,962	24,450	21,191	23,234	
Less: Net financial position of financial services	(10,265)	(5,347)	(8,296)	(2,471)	
Industrial net financial position	22,227	29,797	29,487	25,705	

# Industrial Free Cash Flow reconciliation

	Six months ende	ed June 30,	Years ended De	cember 31,
(€ million)	2024	2023	2023	2022
Cash flows from operating activities	4,889	13,393	22,485	19,959
Less: Operating activities not attributable to industrial activities	(1,465)	(211)	(753)	211
Less: Capital Expenditures and capitalized research and development expenditures and change in amounts payable on property, plant and equipment and intangible assets for industrial activities	5,438	4,196	9,031	8,938
Add: Proceeds from disposal of assets and other changes in investing activities	163	1,726	2,152	500
Less: Net proceeds related to the reorganization of financial services in Europe	_	1,464	1,532	
Less: Contributions of equity to joint ventures and minor acquisitions of consolidated subsidiaries and equity method and other investments	1,495	1,058	2,767	769
Add: Defined benefit pension contributions, net of tax	24	43	798	278
Industrial free cash flows	(392)	8,655	12,858	10,819